

HUNT MEMORIAL HOSPITAL DISTRICT
BOARD OF DIRECTORS MINUTES
October 28, 2025

The Board of Directors of Hunt Memorial Hospital District conducted a meeting on Tuesday, October 28, 2025 at 5:30 p.m. in the sixth floor Homer Horton, Jr. Boardroom at Hunt Regional Medical Center, 4215 Joe Ramsey Boulevard, Greenville, Texas.

Dr. Pierce, Chairman, called the meeting to order.

ROLL CALL:

Mrs. Deborah Clack
Mr. William Jefferson Helton
Mrs. Leslie Killgore
Mr. John C. Nelson, Jr.
Mr. Wesley Oswald
Mrs. Janet Peek
Dr. Scott Pierce
Mr. Michael Taylor
Mrs. Julia Wensel (Absent)

comprising a quorum of the Board; also,

Mr. Steven Lee Boles, Jr., President/CEO
Mr. Stuart O'Neil, Vice President of Legal Affairs
Mr. Reese Hurley, Vice President/CNO
Mr. Chad Martin, Vice President Clinic Operations
Mr. Travis Potter, Vice President Business Development
Robert Deuell, Vice President of Medical Staff Affairs
Lori Allembaugh, D.O., Chief of Staff
Thomas Selvaggi, M.D., Family Medicine, Commerce
Ms. Stephanie Slough, FNP-C, Hunt Regional Family Medicine Live Oak
Ms. Melanie Book, MPT, Physical Therapy
Ms. Patricia Mahler-Key, DPT, Physical Therapy
Ms. Sorna Perumal, DOT, CLT
Ms. Diane Joyce Pecho, PT
Mr. Colton Garrett. PTA
Ms. Rose Hayden, Development & Communications Director
Ms. Bonnie-Jean Stewart, Lab Solutions Director
Mr. Bret Freeman,
Ms. Kim Mulder, Emergency Department Director
Ms. Kim Saenz, Emergency Department Manager
Mr. Billy Robinson, Materials and Resource Management Director
Ms. Julie Gibson, Foundation Director
Mr. Donald Griffin, 308 Gateridge Drive, Commerce

Mr. Steve Drummond, 3315 Washington, Commerce
Mr. Paul Voss, 5616 County Road 4704, Commerce
Mrs. Nelda Reid, 4649 FM 1528, Klondike
Mr. Craig Langford, 5669 County Road 4713, Commerce
Mr. Rob Ford, 1002 North Neal Street, Commerce
Mr. Jerry Beare, 1620 Drake Drive, Commerce
Ms. Anne Mills, 2808 McCarley, Commerce
Mrs. Marcia Hakala, 4400 FM 1568, Campbell
Ms. Aaron Adel, Quinlan City Administrator
Mr. David Zvanut, 5292 FM 2874, Commerce
Mr. Clifton Blair, 406 Williams Drive, Commerce
Mr. John Carrier, 2925 Monroe Street, #101, Commerce
Mrs. Jenny Greene, 597 Greene Way, Wolfe City
Mrs. Jill Lankford, 5669 County Road 4713, Commerce
Mr. David Reid, 4649 FM 1528, Klondike
Mr. Wyman Williams, 2806 Tanglewood Drive, Commerce
Mr. Monty McGuyer, 4193 FM 1568, Campbell
Ms. Janet Thompson, Commerce
Mr. Randy Starks, 2012 Creekview Drive, Commerce
Many other concerned citizens

Approval of Minutes Mr. Taylor moved, seconded by Mrs. Peek, to approve the September 11, September 16 and September 23, 2025 meeting minutes as presented. The motion carried unanimously.

Medical Staff Report Dr. Allembaugh, Pediatrician, introduced herself as the new Chief of Staff. She reported new members of the Medical Executive Committee and new medical directors are getting everything up and running for the start of the new year. The Board welcomed Dr. Allembaugh in her new role.

Best of The Best Recipients The following were named the 2025 Best of the Best by the Greenville Herald Banner:
Best Pediatrician: Lori Allembaugh, D.O.; Best Provider: Stephanie Slough, FNP-C; Best Therapy Services: Regional Therapy Services: Melanie Book, MPT, Patricia Mahler-Key, DPT; Sorna Perumal, DOT, CLT, Diane Joyce Pecho, PT, and Colton Garrett. PTA.

**Introduction of
Officers &
Directors** There were no introductions.

**Public
Testimony** There were no members of the public present to address the Board of Directors regarding any item of the agenda before or during the Board's consideration of said items.

**Unfinished
Business** There was no unfinished business.

New Business

**Consent
Agenda** Dr. Pierce requested the item, "Allocation of Tobacco Settlement Grant Funds (Recommended by the Tobacco Settlement Grant Fund Committee)" be removed from the Consent Agenda. Mr. Boles thanked the Hunt Regional Healthcare Foundation for graciously and generously approving to fund the purchase of patient mattresses costing over \$812,000.00. Mrs. Clack moved, seconded by Mrs. Killgore, to approve the following consent agenda items as recommended. The motion carried unanimously.

To approve the appointments, requests to change staff status, reappointments and a resignation for the Hunt Regional Medical Staff and Allied Health Professional Staff upon recommendation of the Board Credentials Review Committee.

To approve the purchase of mattresses for inpatient units upon recommendation of the Finance/Budget Committee in the amount of \$812,467.42.

**Tobacco
Settlement
Grant
Funds** The item, "Allocation of Tobacco Settlement Grant Funds (Recommended by the Tobacco Settlement Grant Fund Committee) may be considered following the Executive Session.

**Citizens to
Be Heard** The board faced community concern regarding the closures of the Commerce and Quinlan Emergency Rooms as of October 1, 2025, affecting residents and extending emergency transport times to

times to 22-26 minutes over 17-19 miles. Mr. Griffin highlighted that urgent care cannot stabilize critical emergencies, i.e. strokes or severe trauma, increasing risks to life and financial burdens from longer ambulance or helicopter transports. Mr. Drummond emphasized as the superintendent of Commerce ISD, that emergency care access directly affects student and staff safety and the community's ability to attract families and staff, urging the board to reconsider the closures despite financial constraints. Mr. Voss representing the Commerce Chamber of Commerce has gathered nearly 700 signatures opposing the closure and stressed Commerce's financial support for the hospital, advocating for renewed investment in local emergency services. Multiple residents shared personal accounts where immediate ER access was vital for serious conditions, underscoring the closure's real-life consequences and the community's shock and sadness. Public speakers raised concerns about financial fairness, noting Commerce residents pay hospital taxes without equivalent access and questioned the hospital's decision to sponsor East Texas A&M's events while cutting ER services. The board was urged to explore all funding options including grants, cost-cutting, selling assets, and partnerships with entities which may have a vested interest in maintaining healthcare access.

Dr. Pierce acknowledged the difficulty and unpopularity of the emergency room closures, driven primarily by financial necessity after cutting \$6M from the budget was insufficient. The hospital faces a challenging payer mix, receiving \$25M in annual tax revenue but must cover \$50 to \$90M annually for care of uninsured and indigent patients, limiting funds available to maintain multiple emergency rooms. The hospital struggles with staffing as the ER physicians for Commerce and Quinlan are from outside Hunt County increasing costs and complicating recruitment. Efforts to seek state and federal assistance continues, but Hunt County does not qualify as rural under state criteria, limiting access to specific funding streams that might ease financial pressure.

Action Items

Trauma Mr. Freeman presented a Resolution of the Hunt Memorial Hospital
Resolution District to support the Hunt Regional Medical Center Trauma Center as a Level III Trauma Center and to affirm that the Trauma Center is an institutional effort, the success of which is dependent upon a firm

commitment of the medical staff and hospital leadership. Following an overview of the program, Mr. Taylor moved, seconded by Mr. Oswald, to adopt the resolution as presented. The motion carried unanimously.

November Mr. Killgore moved, seconded by Mrs. Peek, to conduct the
December November board meeting on Tuesday, November 18, 2025 at 5:30 PM and
Board the December board meeting on Tuesday, December 16, 2025 at 5:30 PM.
Meetings The motion carried unanimously.
Dates

Financial Mr. Boles presented the August 2025 Financial Statements and
Statements statistical data. The financial position reflects ongoing challenges with revenue collection and payer mix issues, patient accounts receivable net is down from the prior month due to \$1.2M write-down of uncollectible accounts. To improve financial oversight, Tammy Walsh will be the interim CFO focusing on audit processes and professional fee billing with plans for her to be on site three days a week. It was noted the August budget and financials predate the emergency room closures, so further financial impacts will appear in October reports. Following the overview, Mr. Taylor moved, seconded by Mr. Oswald, to approve the August 2025 financial statements, subject to audit. The motion carried unanimously.

DISCUSSION ITEMS

Strategic Strategic initiatives may be discussed in Executive Session.
Initiatives

Chairman's There was no report.
Report

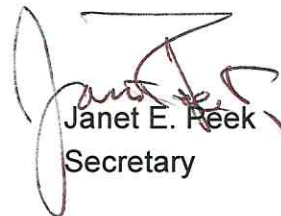
President/CEO There was no report.
Report

Executive An Executive Session was held under Texas Government Code
Session §551.071, §551.072, §551.073 and §551.085. Following the Executive Session, the following action was taken.

Tobacco Settlement Grant Funds Allocation Mrs. Clack moved, seconded by Mr. Nelson, to divert the tobacco settlement grant funds to support the Internal Medicine Residency Clinic. The motion carried unanimously.

Gift of Appreciation Dr. Pierce expressed strong appreciation for the leadership efforts, highlighting significant support and hard work behind the ongoing initiatives. As a token of their appreciation, Mr. Boles was presented with a gift from the board.

Adjournment There being no further business, the meeting adjourned at 7:55 p.m.



Janet E. Reek
Secretary

slt