

**HUNT MEMORIAL HOSPITAL DISTRICT**  
**BOARD OF DIRECTORS MINUTES**

January 28, 2025

The Board of Directors of Hunt Memorial Hospital District conducted a meeting on Tuesday, January 28, 2025 at 5:30 p.m. in the sixth floor Homer Horton, Jr. Boardroom at Hunt Regional Medical Center, 4215 Joe Ramsey Boulevard, Greenville, Texas.

Dr. Pierce, Chairman, called the meeting to order.

**ROLL CALL:**

Mrs. Deborah Clack  
Mr. William Jefferson Helton  
Mrs. Leslie Killgore  
Mr. John C. Nelson, Jr.  
Mrs. Janet Peek  
Dr. Scott Pierce  
Mr. Wesley Oswald  
Mr. Michael Taylor  
Mrs. Julia Wensel (Absent)

comprising a quorum of the Board; also,

Mr. Steven Lee Boles, Jr., President/CEO  
Mr. Stuart O'Neil, Vice President of Legal Affairs  
Mr. Reese Hurley, Vice President/CNO  
Ms. Brandi Isham, Vice President/Coordinated Care/Quality  
Mr. Chad Martin, Vice President Clinic Operations  
Mr. Travis Potter, Vice President Business Development  
Robert Deuell, Vice President of Medical Staff Affairs  
Anthony Elisco, D.O., Chief of Staff  
Barry Justice, M.D., HRMP Pediatrics  
Mr. Peter Phillips, Royse City Construction  
Mr. Chris Janning, Hilltop Securities  
Ms. Julie Gibson, Foundation Director  
Ms. Kim Mulder, Emergency Department Director  
Ms. Rose Hayden, Development & Communications Director  
Mr. Billy Robinson, Supply Chain Services Director  
Mr. Justin Morais, Rehab-Therapy Services Director  
Ms. Kathy Price, Laboratory Director  
Ms. Melanie Book, Physical Therapy  
Mr. Mani Palani, Clinical Manager Therapy Services  
Ms. Danielle Mahan, Family Medicine and Pediatric Clinics Director  
Ms. Bonnie-Jean Stewart, Lab Solutions Director

**Approval of Minutes** Mr. Oswald moved, seconded by Mr. Helton, to approve the December 17, 2024 minutes as written. The motion carried unanimously.

**Staff Awards** The following Hunt Regional professional staff and department were voted as the “Best of the Best” in Hunt County for 2024: David Liao, D.O., as the top Orthopedic Surgeon, Barry Justice, M.D., as the top Pediatrician, and Hunt Regional Therapy Services as the top Physical Therapy in Hunt County. Each recipient received a trophy and certificate outlining their achievements. They were congratulated and applauded for their service.

**Medical Staff Report** Dr. Elisco reported Sam Houston Medical School will begin student rotations at Hunt Regional Medical Center; the Internal Medicine Residency Clinic and the Outpatient Behavioral Health Program are relocating to the renovated annex building on Ridgecrest, and a Surgical Executive Committee, chaired by Dr. Gafford has been developed to streamline surgical processes and resource sharing.

**Emergency Room Update** Ms. Mulder reported on the new Emergency Room triage process (Provider in Triage ~ PIT) implemented on October 1, 2024. The process has improved patient flow, the average door-to triage times, and decreased the rate of patients leaving without being seen. The goal is to eliminate hallway beds, with ongoing discussions about ER expansion plans. The Board expressed appreciation to Mr. Oswald and the Foundation for contributing funds to renovate an area within the Emergency Room space to accommodate the new triage process.

**Citizens To Be Heard** There were no citizens to be heard on non-agenda items.

**Public Testimony** There were no members of the public present to address the Board of Directors regarding any item of the agenda before or during the Board’s consideration of said items.

**Introduction Of Officers & Directors** There were no introductions this month.

**Unfinished Business** Dr. Pierce reported there remains questions regarding the Quinlan (TIRZ) agreement so the matter will be deferred to next month.  
Quinlan  
TIRZ



**New Business** Mr. Phillips provided an update on the progress noting landscaping  
**Royse** will begin within the next few days, weather permitting and the signage is  
**City** being installed today. Installation of the bulk oxygen, generator and  
**Update** the natural gas connection to the water heater and rooftop units are being completed.

**Consent** Mr. Taylor moved, seconded by Mrs. Clack, to approve the following  
**Agenda** consent agenda items as recommended. The motion carried unanimously.

To approve the appointments, requests to change staff status, reappointments, and resignations for the Hunt Regional Medical Staff and Allied Health Professional Staff upon recommendation of the Board Credentials Review Committee.

To approve \$2,107,728 for the lease/purchase of a Beckman Coulter DxA for the Hunt Regional Medical Center Laboratory upon recommendation of the Facilities Planning Committee and the Finance/Budget Committee.

To approve the distribution of \$150,000 to the following 2025-2026 Tobacco Settlement Grant Fund recipients upon recommendation of the Tobacco Settlement Grant Fund Committee: Boys & Girls Club of Northeast Texas; Bread of Life Community Services; Commerce Food Pantry; DrugFree Greenville; Greenville Golden Kiwanis; Hope for You; Hunt County Shared Ministries; Hunt Regional Internal Medicine Residency Program; Lake Area Shared Ministries; Northeast Texas Children's Museum; and Women In Need.

To approve Resolution No. 360, a resolution of the Hunt Memorial Hospital District Board of Directors authorizing the district positions of Chief Executive Officer, Chief Financial Officer, and Brandi Isham, currently named Vice-President of Quality/Coordinated Care with ultimate signatory responsibility and as bank relationship administrators to conduct traditional activities, at banks/investment brokerages currently active ("banking business"), and providing an effective date, upon recommendation of the Finance/Budget Committee.

To approve the revised Hunt Memorial Hospital District Self-Pay Uninsured Discounts Policy increasing our self-pay patient discount from 35% to 80% for hospital patients only upon recommendation of the Finance/Budget Committee.

To approve the renewal of our Stop Loss Policy for employee health claims with the current carrier and current policy terms upon recommendation of the Finance/Budget Committee.

To approve a physician contract for Orthopedics and Sports Medicine upon recommendation of the Executive Compliance Committee.

#### **Action Items**

**Bond Election** An Order calling for a Bond Election to be held by the Hunt Memorial Hospital District, making provision for the conduct of the election, and resolving other matters related to that election. The election will be held on Saturday, May 3, 2025 for voters to determine whether the District will be authorized to issue bonds in the amount of \$29,340,000 to improve and expand Hunt Regional Medical Center and the levy of taxes sufficient to pay the principal of and interest on the bonds was presented and discussed. Mr. Janning provided insights on the financial implications of the \$29,340,000 general obligation bond, emphasizing there would be no increase in the tax rate for taxpayers. Following discussion, Mr. Taylor moved, seconded by Mrs. Clack, that the Board adopt an order calling for a bond election to be held on May 3, 2025. The motion carried unanimously.

**Financial Statements** Mr. Boles presented the December 2024 financial statements and statistical data. Following the review, Mr. Taylor moved, seconded by Mr. Helton, to approve the December financial statements as presented, subject to audit. The motion carried unanimously.

#### **DISCUSSION ITEMS**

**Strategic Initiatives** Strategic initiatives may be discussed in Executive Session.

**Chairman's Report** Dr. Pierce reported all board members are invited to attend the Open House for the new Hunt Regional Medical Clinic from 3:00 to 5:00 pm on Tuesday, February 25, 2025 at 4001 Ridgecrest.



Ms. Gibson reported the 3<sup>rd</sup> Annual Hunt Regional Healthcare Foundation Clay Shoot Classic is Friday, March 28, 2025 at the Texas Gun Ranch in Terrell. Registration/check-in is at 8:00 am, the safety briefing at 8:30 and the shoot start at 9:00.

**President/CEO  
Report**

The following was reported:

Mr. Hurley reported the Emergency Room had 32 holds at 9:00 am this morning. 2East (Day Surgery) has been opened with six beds with staffing for two shifts and efforts are underway to staff an additional six beds. Currently there are 16 holds with six patients on 2East. All services are full, noting the Urgent Cares saw 370 patients yesterday. The providers and staff were commended for their outstanding work.

Mr. Boles reported the hospital has been made aware of an opportunity to participate in QIPP (Quality Incentive Payment Program), a quality improvement program for nursing/skilled nursing facilities, with two facilities in Rockwall. Following discussion, Mr. Boles reported the hospital will proceed with discussions for these two facilities under the leadership of Ms. Isham.

Mr. Boles reported the CFO search will be discussed in Executive Session.

Mr. Boles reported the hospital is researching EHR alternatives for Royse City as the timeline and costs for Cerner are not favorable.

Mr. Boles reported his annual report is available in the BoardEffects Resource Library under CEO Annual Report.


Mr. Hurley reported Ms. Stacy Stevens, Surgical Services Director, has announced her retirement June 1, 2025 and a search for her replacement is underway.

Mr. Boles discussed the Royse City ASC joint venture and reported it is fully funded and current focus is on keeping constructions costs in line with the pro forma.

**Compliance Report** Mr. O'Neil presented the Compliance Report for the fourth quarter (October through December 2024): 377 employees completed compliance training; 280 sanction checks were completed prior to start dates and were negative; medical staff appointments/reappointments - there were 29 in October, 14 in November, and 30 in December; there were no hotline/investigation reports received; and for exit interviews, there were three exit interview questions marked with compliance concerns in October and in November and two exit interview questions marked with concerns in December all of which were HR issues and addressed. For the quarter, there were two physician compensation agreements approved in November. Following the overview, the Board accepted the report.

**Executive Session** An Executive Session was held under Texas Government Code §551.071, §551.072 and §551.085. Following the Executive Session, there was no action taken.

**Adjournment** There being no further business, the meeting adjourned at 8:01 p.m.

  
Janet E. Peek  
Secretary

slt