

HUNT MEMORIAL HOSPITAL DISTRICT
BOARD OF DIRECTORS

October 25, 2022

The Hunt Memorial Hospital District Board of Directors conducted a meeting on Tuesday, October 25, 2022 at 5:30 p.m. at Hunt Regional Medical Center, sixth floor Homer Horton, Jr. Boardroom, 4215 Joe Ramsey Blvd., E., Greenville, Texas.

Dr. Pierce, Chairman, called the meeting to order.

ROLL CALL:

Mrs. Deborah Clack
Mr. Jefferson Helton
Mrs. Leslie Killgore
Mr. John C. Nelson, Jr.
Wesley Oswald
Mrs. Janet Peek
Dr. Scott Pierce
Mr. Michael Taylor
Mrs. Julia Wensel

comprising a quorum of the Board; also,

Mr. Steven Lee Boles, Jr., President/CEO
Mr. Stuart O'Neil, General Counsel
Mr. Chad Martin, Vice President Clinic Operations
Mr. John Heatherly, Vice President Operations/Support Services
Mr. Reese Hurley, MSN-Adm., RN, Vice President/CNO
Mr. Travis Potter, Vice President Business Development
Mr. James A. Robertson, Jr., Vice President/CFO
Robert Deuell, M.D., Vice President of Medical Staff Affairs
Mr. Logan Burgess, Robins & Morton
Mr. Jorge Rodriguez, Jacobs
Mr. Allan Zreet, Jacobs
Mr. Jeffrey Constantino, Facilities Management Director
Mr. Bret Freeman, Trauma Service Manager/EMS Director
Mr. Pete Harrell, Projects Manager
Ms. Lisa Hill, Marketing/Development & Communications Director
Ms. Stacey Lane, Human Resources Directors
Ms. Jamie Morgan, Controller

Medical Staff Report Dr. Deuell reported the staff is adjusting to the new OB expansion and NICU is full. The Cath Lab is doing well with Dr. Belbel and Dr. Farley is expected to join Dr. Belbel in the spring.

Approval of Minutes Mrs. Peek moved, seconded by Mrs. Clack, to approve the September 20 and September 27, 2022 minutes as presented. The motion carried unanimously.

Citizens to Be Heard There were no citizens to be heard on non-agenda items.

Public Testimony There were no members of the public present to address the Board of Directors regarding any item on the agenda before or during the Board's consideration of said items.

Unfinished Business There was no unfinished business.

New Business Expansion Report Mr. Burgess reported they are working on receiving closeout documentation from trade partners for the expansion. LDRP 6-9 renovations continues and LDRP recovery renovation is beginning. The surgery patient rooms and staff lounge renovations continues and the ENDO/BRONCH renovations on the second floor are beginning. He apologized for the noise and vibrations caused by the demolition but they are working to keep that at a minimum. They have begun framing on level 3 and are moving along with scheduled activities.

Update on Building Separation Mr. Constantino reported Jensen Hughes, a third party contractor, provided a review of the information Jacobs presented to the State and confirmed with the State that we are not in compliance with the building separation requirements and listed out codes that are impacted. Vanguard, the Vanguard Compliance Team and Jensen Hughes are scheduled to meet this week to begin working on recommendations to be in full compliance. Once a plan has been developed, Robins & Morton will be asked to provide a cost estimate on the project. Following discussion, an update on the plan and cost estimates will be presented to the Board as soon as the information is available.

Consent Agenda Mrs. Clack moved, seconded by Mrs. Wensel, to approve the following consent agenda items as presented and recommended. The motion carried unanimously.

To approve the recommendations for appointments, requests to change staff status, reappointments and resignations for the Hunt Regional Medical Center Medical Staff and the Allied Health Professional Staff upon recommendation of the Board Credentials Review Committee.

To approve the Hunt Regional Medical Center Utilization Review and Health Information Management Plan for Fiscal Year 2023-2025 upon recommendation of the Quality Council.

To approve the Hunt Regional Medical Center Trauma Performance Improvement Plan upon recommendation of the Quality Council.

To approve \$431,413.89 for the purchase of Stryker Power Drivers for total joints, trauma, sports injuries, and podiatry for the Hunt Regional Medical Center Operating Room upon recommendation of the Facilities Planning Committee and the Finance/Budget Committee,

To approve \$74,438.38 for the purchase of a 2020 Lone Star ProMaster 1500 transport vehicle for Hunt Regional Outpatient Behavioral Health upon recommendation the Facilities Planning Committee and the Finance/Budget

To approve \$11,188.00 for the purchase of an Insight Link Runner for the Hunt Regional Medical Center Information Technology Department upon recommendation of the Facilities Planning Committee and the Finance/Budget Committee.

To approve \$183,821.00 for the replacement of the Core for the Hunt Regional Medical Center Information Technology Department upon recommendation of the Facilities Planning Committee and the Finance/Budget Committee.

To approve \$153,153.00 for the purchase of sixteen Cisco switches for the Hunt Regional Medical Center Information Technology Department upon recommendation of the Finance/Budget Committee.

To approve \$999,537.00 for Cordea Consulting for the Hunt Regional Medical Center Information Technology Department upon recommendation of the Finance/Budget Committee.

To approve \$31,360.00 for Construction Change Order #87 to provide med gas, power and phone data in the new expanded NICU family sleep room upon recommendation of the Facilities Planning Committee and the Finance/Budget Committee.

Action Items Mr. Boles presented a revised Hunt Regional Medical Staff
Revised Organization noting new department chairs are: Sandeep Singh, MD,
Hunt MBA for Cardiovascular Services and Richard Ozmun, MD for
Regional for Radiology; Medical Directors are: Mohan Philip, MD for ICU-
Medical Medical, and Babak Abbassi, MD for Wound Care; Steven P.
Staff Brancheau, DPM and Brandi Isham, FNP-C, members of the Medical
Organi- Staff/Allied Health Credentials Committee and Mohan Philip, MD the
zation ICU Committee Chairman. Following the overview of the changes,
Mrs. Killgore moved, seconded by Mrs. Peek, to approve the revised
Hunt Regional Medical Staff Organization as presented. The motion
carried unanimously.

Dates for Dr. Pierce discussed dates for the November and December
November Board of Directors meetings, November 22 and December 20,
and respectively. It was noted there will be two board members out of
December town on November 22. Following discussion, Mr. Nelson moved,
Board seconded by Mrs. Clack, to schedule the Board meetings for
Meetings Tuesday, November 22 at 5:30 p.m. and Tuesday, December 20 at
5:30 p.m. The motion carried unanimously.

Financial Mr. Robertson presented the preliminary September 2022
Statements financial statements, noting the final statements will be presented
during the November meeting. Following the overview, Mr. Taylor
moved, seconded by Mr. Nelson, to accept the preliminary September
2022 financial statements, subject to audit. The motion carried
unanimously.

Mr. Robertson reported a special called Board meeting may
be necessary to approve the loan documents for the land purchase
as the bank requires their completion by November 15. The Safe
Harbor on the Guns & Gas for JP Morgan ends November 17 and the
documents must be signed and received by the State prior to
November 17 so as to protect our lower rate that is locked in. If a
special meeting is necessary it will follow the Finance/Budget
Committee meeting at 5:00 pm and Board members will be notified.

DISCUSSION ITEMS

Strategic There were no strategic initiatives to consider.
Initiatives

Chairman's Dr. Pierce reported the following:
Report BoardEffect training is scheduled via Zoom at 9:00 AM
on Thursday, November 3, 2022.

He reminded members are to only attend their assigned committee meetings as no more than four board members may be present in a meeting without publishing a Public Notice of Meeting.

The leadership retreat is November 4, 2022 at the 10-2-4 Ranch in Commerce beginning at 12 noon and members were requested to let Dr. Pierce or Sherie know if they will be attending and what activities they will be participating in by Thursday of this week.

**President/CEO
Report**

Mr. Boles reported the following:

Mr. Martin provided there are currently three open Family Medicine positions, one as an additional physician identified that is needed in Greenville. There are two upcoming site visit interviews; one in December with Dr. George, a resident in Amarillo with family in Mesquite and Dr. Bochinegra, Medical Director over a large medical group from Ohio with 18 years of experience and is relocating his family to Texas. Dr. Fritts has accepted a teaching position in his former medical school and is leaving the Live Oak practice in Commerce and Dr. Sesay from Seattle has been interviewed for that position. There are two upcoming interviews with Orthopedists, Dr. Reuben is working on his Adult Reconstruction Fellowship and his family is from Rockwall and Dr. Reese he doing a Sports Medicine Fellowship and will not be available until next June and his family is from Tyler and his fiancé is from Mesquite. Two General Surgeons were recently interviewed. He noted the called General Surgery call schedule is filled through March of next year with Dr. Oommen, Dr. Abbassi and Dr. Daniel. They recently interviewed Dr. Hamish, General Surgery Resident from Houston and another surgeon last Friday.

A boardroom will be constructed on the second floor atrium area in front of the conference rooms and is expected to be completed in January 2023. Once, completed, the sixth floor boardroom will be relocated to this area.

There has been consistent conversation specifically in the Joint Conference Committee that consideration be given to finishing out the second OR space sooner than later. It is estimated that it will cost \$1.6 million (840,000 to finish out the space and \$750,000 to purchase required equipment). It was noted the surgeons are asking about the use of a robot, not as a purchase, but a lease and surgical procedures are expected to rise with the addition of new surgeons.

The Page architects are working to develop an additional 3,500 square feet of new space to provide additional 13 beds in the Greenville Emergency Department and approximately 4,500 of renovated space to assist with improving patient flow. Robins & Morton has estimated the project to be \$4M. Mr. Hurley presented and reviewed the proposed expansion floor plan, noting his concerns with the smaller waiting room and results pending area.

Leadership is meeting with Chris Janning our financial advisor to discuss options for paying for our various projects with the current financial market and the higher interest rates that are expected to come.

This year the Town Hall meetings will be held with mid-level managers and leadership over a meal and information giving and obtained will be shared with their front line employees.

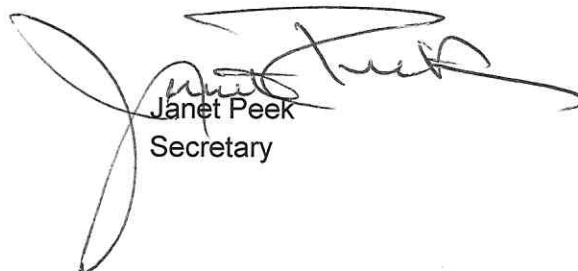
Physician Guide Advertising Dr. Pierce inquired as to who is included in the Physician Guide and Ms. Hill reported there is no one included in the guide that a person cannot make an appointment with. Dr. Pierce disagreed as it is his belief the Emergency Department physicians and the Hospitalists should be included in this guide as they are responsible for treating patients and asked that this not be published unless these physicians are included. There was open discussion regarding Stark laws and following the varying opinions, it was recommended by the Compliance Officer that he and our General Counsel contact our Compliance Attorney for an opinion.

Customer Service Report Mr. Potter presented the HCAHPS scores for January 2022 through September 2022 noting scores are improving. Patient Experience Scores for Q1 2022 through Q3 2022 for Overall ER,

Outpatient Surgery, Outpatient Imaging, HROI-Greenville, HROI-Rockwall, Commerce Outpatient Imaging, Quinlan Outpatient Imaging and Home Health were presented noting scores continue to do well. Our total online reputation with Google reviews are increasing with a quicker response rate, noting our average Star rating has increased 0.2 stars which is now 3.9 stars. He reported since initiating the complimentary valet parking in July, over 2,000 vehicles have been parked with an average of 30-40 a day and the hospital is receiving many positive comments regarding the service. Following the review, the report was accepted.

Executive Session An Executive Session was held under Texas Government Code §551.071, §551.072 and §551.085. Following the Executive Session there was no action taken.

Adjournment There being no further business, the meeting adjourned at 7:45 p.m.



Janet Peek
Secretary

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