

HUNT MEMORIAL HOSPITAL DISTRICT
BOARD OF DIRECTORS
November 22, 2022

The Hunt Memorial Hospital District Board of Directors conducted a meeting on Tuesday, November 22, 2022 at 5:30 p.m. at Hunt Regional Medical Center, sixth floor Homer Horton, Jr. Boardroom, 4215 Joe Ramsey Blvd., E., Greenville, Texas.

Dr. Pierce, Chairman, called the meeting to order.

ROLL CALL:

Mrs. Deborah Clack
Mr. Jefferson Helton
Mrs. Leslie Killgore
Mr. John C. Nelson, Jr. (Absent)
Mr. Wesley Oswald
Mrs. Janet Peek
Dr. Scott Pierce
Mr. Michael Taylor (Absent)
Mrs. Julia Wensel (Absent)

comprising a quorum of the Board; also,

Mr. Steven Lee Boles, Jr., President/CEO
Mr. Stuart O'Neil, General Counsel
Mr. Chad Martin, Vice President Clinic Operations
Mr. John Heatherly, Vice President Operations/Support Services
Mr. Reese Hurley, MSN-Adm., RN, Vice President/CNO
Mr. Travis Potter, Vice President Business Development
Mr. James A. Robertson, Jr., Vice President/CFO
Robert Deuell, M.D., Vice President of Medical Staff Affairs
David Liao, D.O., Orthopedic Surgeon
Mr. Terry Sadler, PT, DPT, Physical Therapy
Mr. Logan Burgess, Robins & Morton
Mr. Jeffrey Constantino, Facilities Management Director
Mr. Pete Harrell, Projects Manager
Ms. Lisa Hill, Marketing/Development & Communications Director
Ms. Stacey Lane, Human Resources Director
Mr. Justin Morais, Physical Therapy Director
Ms. Jamie Morgan, Controller
Ms. Kim Mulder, Emergency Department Director
Ms. Nicole Willis, Hunt Regional Specialists Director

Staff

The following Hunt Regional professional staff were

Awards

recognized in the Greenville Herald Banner as the "Best of Best" in Hunt County for 2022: David Liao, D.O., as the top orthopedic surgeon, Andrea Deaton, M.D., as the top medical provider and Terry

Sadler, PT, DPT as the top physical therapy provider. Mr. Boles presented Dr. Liao and Mr. Sadler with a plaque and certificate outlining their achievements and Dr. Deaton will be presented the plaque and certificate upon return from her scheduled vacation. Dr. Liao and Mr. Sadler were congratulated and applauded for the community recognition.

**Medical Staff
Report**

Dr. Deuell reported the ICU Intensivist program and the the Cath Lab are working well. Dr. Belbel is receiving help in the Cath Lab until Dr. Farley arrives next spring. Surgical procedures are down and cases of RSV and the flu are increasing.

**Intensivist
Program**

Mr. Boles reported during the town hall meetings, the managers and staff expressed appreciation for the availability of the Intensivists 24/7 which allows the clinical functions to go smoother. Ms. Mulder reported the Intensivists are assisting with family member communication and responding to codes and rapid response calls. Mr. Hurley reported the Intensivists brought the practice of Grand Rounds here to include the physician, clinical coordinator, dietary, pharmacy and PT rounding at the bedside at the same time. It was also noted the Advance Practice Providers providing night coverage have been helpful in caring for patients with critical issues identified on other units.

**Approval of
Minutes**

Mrs. Killgore moved, seconded by Mr. Helton, to approve the October 25, 2022 minutes as presented. The motion carried unanimously.

**Citizens to
Be Heard**

There were no citizens to be heard on non-agenda items.

**Public
Testimony**

There were no members of the public present to address the Board of Directors regarding any item on the agenda before or during the Board's consideration of said items.

**Unfinished
Business**

There was no unfinished business.

**New Business
Expansion
Report**

Mr. Burgess reported demolition is complete in the LDRP 6-9, LDRP, Surgery patient rooms/lounge and Endo/ Bronch. Approval has been given to begin sheet rocking after

Thanksgiving in the LDRP 6-9, Surgery and the Endo/Bronch areas.

**Consent
Agenda**

Mrs. Clack moved, seconded by Mr. Helton, to approve the following consent agenda items as presented and recommended. The motion carried unanimously.

To approve the recommendations for appointments, a request to change staff status, a request to change staff category, reappointments and resignations for the Hunt Regional Medical Center Medical Staff and the Allied Health Professional Staff upon recommendation of the Board Credentials Review Committee.

To approve \$183,202.25 for the AGFA/CDW PACS Storage upgrade for Hunt Regional Medical Center Imaging Department upon recommendation of Facilities Planning Committee and the Finance/Budget Committee.

To approve \$7,500 for the purchase of a Sonosite Probe for Hunt Regional Medical Center ICU as recommended by the Facilities Planning Committee and the Finance/Budget Committee.

To approve \$14,502.98 for the purchase of a Glidescope for intubation for the Hunt Regional Emergency Medical Center-Commerce as recommended by the Facilities Planning Committee and the Finance/Budget Committee.

To approve \$19,955 to replace the water boiler for Hunt Regional Emergency Medical Center-Quinlan as recommended by the Facilities Planning Committee and the Finance/Budget Committee.

To approve the maximum Retirement Savings Plan & Trust employee match from 3% to 4% as recommended by the HMHD Retirement Savings Plan & Trust Committee and the Finance/Budget Committee.

**Action Items
Urgent Care
Services
Expansion**

The agenda item, "Expansion of Urgent Care Services" may be presented following the Executive Session.

**Financial
Statements**

Mr. Robertson presented the September 2022 (year-end) financial statements noting the preliminary September financials were discussed last month. Following an overview of the updated statements, Mrs. Killgore moved, seconded by Mrs. Peek, to accept the September 2022 financial statements subject to audit. The motion carried unanimously.

Mr. Robertson presented the October 2022 financial statements and statistical data. Following the overview of Radiology professional fees, supplemental Medicaid funding, patient volumes, and contract labor, Mrs. Clack moved, seconded by Mrs. Peek, to accept the October 2022 financial statements, subject to audit. The motion carried unanimously.

**340B
Analysis**

Mr. Robertson provided an analysis of the 340B program, outlining ranges of expected opportunity that are created based on current market trends and site-specific information. The current 340B opportunity is expected to reach maturity over the next 2 years with \$3.5 million annually and Mr. Robertson outlined how the program is managed through ProxsysRx. Following the presentation and discussion on costs to the hospital, Mr. Oswald requested the hospital research how this program fits with the federal law regarding not-for profit hospitals not competing with retail pharmacies. Mr. Robertson reported the issue will be researched.

DISCUSSION ITEMS

**Strategic
Initiatives**

There were no strategic initiatives to consider.

**Chairman's
Report**

Dr. Pierce reported the following:

Ms. Wensel has been under the weather and requested extended prayers for her recovery.

Encouraged members to sign on to BoardEffect to become familiar with the site. If there are questions, please contact Sherie.

The leadership retreat was postponed due to the weather and will be re-scheduled in 2023.

He requested the Board Executive Committee consider meeting on Thursday, December 1 at 9:00 am to discuss revising the annual CEO report format.

**President/CEO
Report**

Mr. Boles reported the following:

Mr. Martin reported they are bringing in two Orthopedic Surgeons to begin next summer. Dr. McAngus, a temporary Orthopedic Surgeon has agreed to work ten days a month. Two General Surgeons have interviewed and are interested in our opportunities. Three open Family Practice positions are open, one in Commerce to replace Dr. Fritts, one in Greenville due to growth and one in Quinlan to replace Dr. Lay who is leaving the end of the year. He advised Dr. Lay has agreed to continue supervising the Advanced Practice Providers after she leaves. He noted the Family Medicine practitioners being considered for the open positions are very complimentary of our staff when they visit. Evaluation of the Pediatric Clinic with Dr. Justice, Dr. Patterson and Dr. Allembaugh and their employment contracts have been conducted and the addition of their practice to Hunt Regional Medical Partners may be considered next month.

Crosswind, our new engaged PR firm, is working with us on: a complaint that has gone into the news media; training for the CEO and scheduling public appearances; and evaluating physician marketing policies from other clients to assist us in adjusting our policy.

We have a long-term Emergency Department physician group that has provided high quality service with great customer service scores. The contract subsidizes the Commerce and Quinlan Emergency Rooms and provides for a slight subsidy for the Greenville Emergency Room. The contract is expiring and TeamHealth is requesting a subsidy increase from \$740,000 to \$2.1 to \$2.5 million based on patient volumes. The increase is due to declining reimbursement and difficulties in staffing with quality providers. Due to the subsidy request, TeamHealth has been advised the hospital will be bidding the service and we are expecting to receive approximately six RFPs for the service.

A letter has been issued to the Rockwall ambulance service to stop coming into Hunt County. There is discussion on expanding our AMR services to the city of Royse City.

Compliance Report

Mr. Heatherly presented the Compliance Report for July through September 2022 (third quarter). Compliance training was completed on 139 employees and 1,984 sanction checks were completed prior to start dates and all were negative. Medical Staff appointments including reappointments were 26 in July, 30 in August and 33 in September. There were no investigation/hotline reports received during the quarter. There were no exit interview questions with compliance concerns in July; there were two exit interviews with concerns in August with one being a compliance concern and still under investigation; and nine exit interviews with concerns in September with five being compliance concerns that have been investigated and addressed. There was one physician compensation agreement approved during the quarter in August. Following the review, the Board accepted the report.

Executive Session

An Executive Session was held under Texas Government Code §551.071, §551.072 and §551.085. Following the Executive Session the following action was taken.

Expansion Of Urgent Care Services

Mrs. Killgore moved, seconded by Mrs. Clack, to authorize Mr. Potter to commit 6,500 square feet for Urgent Care services in Fate with more information to come on the build-out. The motion carried with Dr. Pierce abstaining.

Dr. Pierce wished everyone a safe and Happy Thanksgiving.

Adjournment

There being no further business, the meeting adjourned at 7:33 p.m.



Janet Peek
Secretary