

HUNT MEMORIAL HOSPITAL DISTRICT
BOARD OF DIRECTORS

March 28, 2023

The Hunt Memorial Hospital District Board of Directors conducted a meeting on Tuesday, March 28, 2023 at 5:30 p.m. at Hunt Regional Medical Center, sixth floor Homer Horton, Jr. Boardroom, 4215 Joe Ramsey Blvd., E., Greenville, Texas.

Dr. Pierce, Chairman, called the meeting to order.

ROLL CALL:

Mrs. Deborah Clack

Mr. Jefferson Helton

Mrs. Leslie Killgore

Mr. John C. Nelson, Jr.

Mr. Wesley Oswald

Mrs. Janet Peek

Dr. Scott Pierce

Mr. Michael Taylor

Mrs. Julia Wensel

comprising a quorum of the Board; also,

Mr. Steven Lee Boles, Jr., President/CEO

Mr. Stuart O'Neil, General Counsel

Mr. Chad Martin, Vice President Clinic Operations

Mr. Reese Hurley, MSN-Adm., RN, Vice President/CNO

Mr. Travis Potter, Vice President Business Development

Mr. James A. Robertson, Jr., Vice President/CFO

Robert Deuell, M.D., Vice President of Medical Staff Affairs

Mr. & Mrs. Andrew Dahir and family members

Mr. Chris Janning, Hilltop Securities, L.L.C.

Mr. Thomas Graham, Crosswind

Mr. Eric Moore, Crosswind

Mr. Mack Walker, Crosswind

Mr. Logan Burgess, Robins & Morton

Mr. Jeffrey Constantino, Facilities Management Director

Mr. Pete Harrell, Projects Manager

Ms. Lisa Hill, Marketing/Development & Communications Director

Mr. Rose Hayden, Development & Communications Assistant Director

Ms. Brandi Isham, DNP, APRN, FNP-C, Coordinated Care/Quality/Medical Staff Dir.

Ms. Stacey Lane, Human Resources Director

Ms. Jamie Morgan, Controller

Ms. Mary Pattberg, Facility Planning Director

**Medical Staff
Report**

The Medical Staff Report was deferred to follow Introduction of Officers and Directors.

**Approval of
Minutes**

Mrs. Peek moved, seconded by Mr. Helton, to approve the February 28, 2023 minutes as presented. The motion carried unanimously.

**Citizens to
Be Heard**

Mrs. Rachael Evan Dahir, 6705 Highland Oaks Court, Greenville, Texas 75402 reported Carolyn Brenn Dahir was born full-term on December 10, 2022 at Hunt Regional Medical Center and passed away at Medical City Children's in Dallas on December 15, 2022. Mrs. Dahir discussed the birthing process and reported Carolyn was rushed to NICU after being diagnosed with persistent pulmonary hypertension. She reported that the American Academy of Pediatrics recommends breathing treatments with inhaled Nitric Oxide which is recommended for Level III NICUs. She reported it was brought to their attention by Carolyn's care team that Nitric Oxide used to be available in the NICU but was no longer available due to budgetary reasons. Carolyn was transferred via ambulance to Medical City Children's in Dallas on December 11 and spent the following days in critical condition until she passed away on December 15. Mr. and Mrs. Dahir reported they are here to request the hospital review policies when cutting items from the budget, like Nitric Oxide, have protocols in place for immediate transfer for babies like Carolyn, and that Carolyn's case be reviewed to help future babies. Mrs. Dahir reported she will follow-up with an email with the information presented this evening and stated they will be forever grateful for the love shown to Carolyn and to each of them by the NICU nursing staff at Hunt Regional; it is a calling to work in a NICU, and they are grateful to those who answer the calling. Dr. Pierce expressed sincere condolences to Mr. and Mrs. Dahir and family for their loss. Mr. Hurley reported there have been recent updates in NICU and he looks forward to meeting Mr. and Mrs. Dahir to discuss further.

**Public
Testimony**

There were no members of the public present to address the Board of Directors regarding any item on the agenda before or during the Board's consideration of said items.

**Introduction
Of Officers and
Directors**

There were no introductions made.

**Medical Staff
Report**

Dr. Deuell reported Dr. Farley, Cardiology, has begun, a new GI and General Surgeon will be here later this year, and a Family Medicine physician has been recruited for Quinlan. Dr. Deuell introduced Andrea Deaton, M.D., Family Medicine, from his office. Following an overview of her education and training, the Board welcomed her to Greenville.

**Unfinished
Business**

There was no unfinished business.

**New Business
Expansion
Report**

Mr. Burgess reported they are nearing completion of Phase 5 with the State inspection scheduled for April 4th. Phase 6 renovation for the staff lounge and PACU 1-9 is ongoing with sheetrock, tile and wall protection being installed. Phase 7 will begin after the April 4th State inspection. The timeline was reviewed and it was noted all new construction should be completed by the end of July.

**Consent
Agenda**

Mr. Taylor moved, seconded by Mr. Oswald, to approve the the following consent agenda items as recommended. The motion carried unanimously.

To approve the recommendations for appointments, a request for additional clinical privileges, requests to change staff status, reappointments and resignations for the Hunt Regional Medical Center Medical Staff and the Allied Health Professional Staff as recommended by the Board Credentials Review Committee.

To approve the Hunt Regional Medical Center 2022 Annual Quality, Safety and Risk Report upon recommendation of the Quality Council.

To approve the Hunt Regional Medical Center 2023 Performance Improvement Plan upon recommendation of the Quality Council.

To approve the Hunt Regional Medical 2023 Infection Control Annual Evaluation of the 2022 Infection Control Goals and Program upon recommendation of the Quality Council.

To approve the Hunt County resale properties, R70091 - 1502 Washington Street and R70092 - 1500 Washington Street, Commerce, Texas 75428 for \$5,678.40 as recommended by the Finance/Budget Committee and approval of all taxing entities.

To approve the Forvis Audit Engagement letter upon recommendation of the Finance/Budget Committee.

To approve \$11,623.00 for the Commerce Urgent Care exterior illuminated sign upon recommendation of the Facilities Planning Committee and the Finance/Budget Committee.

To approve \$73,000.00 for the purchase of an Ortho Vision Analyzer for the Hunt Regional Medical Center Laboratory upon commendation of the Facilities Planning Committee and the Finance/Budget Committee.

To approve \$200,000.00 for the R/F Room Renovations for the Hunt Regional Medical Center Imaging Department upon recommendation of the Facilities Planning Committee and the Finance/Budget Committee.

To approve \$5,938.00 for the Stryker Fluoroscopy stretcher for the Hunt Regional Medical Center Imaging Department upon recommendation of the Facilities Planning Committee and the Finance/Budget Committee.

To approve the Hunt Regional Medical Partners Family Medicine Employment Contracts upon recommendation of the Executive Compliance Committee.

**Action Items
Amendments
To HMHD
Board Bylaws**

Mr. O'Neil presented proposed amendments to the Hunt Memorial Hospital District Board Bylaws as recommended by the Bylaws Committee. Amendments include adding the Risk Management Committee, Quality Council and Retirement Savings Plan & Trust Committee to the end of second sentence under Article IV: Committees of the Board of Directors, Section 1. Standing Committees; change the composition of the Finance/Budget Committee under Section 1.a., add the Risk Management Committee, Quality Council Committee and the Retirement Savings Plan & Trust Committee to Article IV: Committee of the Board of Directors, Section 1, and delete the second sentence under Article XI: Auxiliary and the third sentence from Article XII: Chaplains Association. Members were given seven days' notice of the proposed amendments as required. Following the presentation, Mr. Nelson moved, seconded by Mrs. Wensel, to approve amendments as proposed. The motion carried unanimously.

**Financial
Statements**

Mr. Robertson presented the February 2023 financial statements and statistical data. Following an overview of the Statements and patient services, Mr. Taylor moved, seconded by Mrs. Peek, to accept the February 2023 financial statements, subject to audit. The motion carried unanimously.

DISCUSSION ITEMS

**Strategic
Initiatives**

There may be strategic initiatives discussed in Executive Session.

**Chairman's
Report**

Dr. Pierce reported the following:

Board members are invited to attend the National Doctor's Day luncheon scheduled for Thursday, March 30th. From 11 am until 1 pm in the sixth floor boardroom.

The Board will meet at the hospital in April and will meet in Commerce in May and will also plan to meet in Quinlan and Caddo Mills.

The Foundation Clay Shoot will be held Friday, March 31 at the Terrell Gun Ranch beginning at 8:00 a.m.

He will re-arrange committee assignments based on the approval of the Board Bylaws amendments to be effective in April.

He discussed a recent Code Stroke that presented to the Greenville Emergency Department and commended Dr. Taliaferro and staff for their swift response and care. Christin Walsh is the new Stroke Coordinator and has been a great addition to the program. Mr. Oswald shared his experiences in the Emergency Department and has always been very pleased with the care received.

**President/CEO
Report**

Mr. Boles reported the following:

The hospital continues to be on Joint Commission watch and the survey is expected before the end of April.

Physician recruitment is ongoing and Mr. Martin outlined new physicians that were approved by the Board this evening; Dr. Hedlund, Dr. Ceesay, Dr. Herbst and Dr. Ngishu. Recruitment for a Pediatrician will begin next month, two Orthopedic surgeons are being interviewed, Dr. Trice, an Orthopedic surgeon is providing locum tenens coverage beginning today and OB opportunities are being researched. Five NP's and PA have been hired to work in the Commerce and Fate Urgent Care Centers.

Construction on the sixth floor should begin in July and the plans are expected to be reviewed by the Board in May/June.

Fifth floor continues to assist with patient throughput when the Emergency Department has patient holds.

A Cerner update was provided by Mr. Robertson and he reported a third testing event should be completed soon with all testing complete by May 14. Training will

be in May, June and July. Work is being done by the financial team on the new general ledger which will go live May 1.

Plans are ongoing for Urgent Care Centers in Fate, Commerce, and Emory, and Mr. Potter is working on location in Farmersville. The Greenville location may be relocating to a larger facility as the current location is being requested by the dentist next door to expand his practice.

The hospital has notified Baylor they will no longer be leasing the space in Royse City that was once used for imaging.

The hospital renewed the HTA lease where Dr. Deuell and Dr. Deaton and the Infusion Center are located. Options are being reviewed for the space.

Dr. Zeb has advised he will be retiring from his practice but will continue to interpret our EKGs. He discovered his staff had not billed for the Emergency Room interpretations from the last 31 months and he has suffered a large financial loss. He inquired if the hospital would be interested in purchasing his building and Mr. Boles declined the offer. Medical City and Dr. Singh have expressed interest in accepting his patients and the hospital's billing office provided Dr. Zeb with billing information on the ER patients for the past year.

**Quality
Performance
Report**

Mrs. Isham presented the Hunt Regional Healthcare 2022 Annual Quality, Risk and Safety Report and outlined the following: a summary of performance improvement projects; CMS granted exceptions for the FY 2022 and FY 2023 Hospital Value Based Purchasing Program due to the impact of the COVID-19 PHE and due to suppression of the Person and Community Engagement and Safety Domains and the Pneumonia Mortality measure, CMS finalized that no hospital would have a total performance score calculated and all hospitals will receive a value based payment incentive equal to the two percent reduction to their base operating

DRG, which will result in neutral payment adjustments for all hospitals; the Quality Council in 2022 completed a Proactive Risk Assessment on Workplace Violence to ensure the safety of our staff, patients and visitors; a risk management summary of events with outcome severity scores and locations; Joint Commission accreditation/deemed status; 2023 quality initiatives, 2022 Environment of Care Plans Effectiveness Evaluation on the seven management plans ~ safety, security, hazardous materials, emergency preparedness, fire prevention and life safety, medical equipment, and utilities and the 2023 Environment of Care/Safety Focus areas outlining the safety opportunities for improvement in 2022. Following the presentation, the Board accepted the report.

**Executive
Session**

An Executive Session was held under Texas Government Code §551.071, §551.072 and §551.085. Following the Executive Session there was no action taken.

Adjournment

There being no further business, the meeting adjourned at 8:18 p.m.


Janet Peek
Secretary

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