

HUNT MEMORIAL HOSPITAL DISTRICT  
BOARD OF DIRECTORS

June 28, 2022

The Hunt Memorial Hospital District Board of Directors conducted a meeting on Tuesday, June 28, 2022 at 5:30 p.m. at Hunt Regional Medical Center, sixth floor Homer Horton, Jr. Boardroom, 4215 Joe Ramsey Blvd., E., Greenville, Texas.

Dr. Pierce, Chairman, called the meeting to order.

**ROLL CALL:**

Mrs. Deborah Clack  
Mr. Jefferson Helton  
Mrs. Leslie Killgore  
Mr. John C. Nelson, Jr.  
Mrs. Janet Peek  
Dr. Scott Pierce  
Mr. Michael Taylor  
Mrs. Julia Wensel (Absent)

comprising a quorum of the Board; also,

Mr. Steven Lee Boles, Jr., President/CEO  
Mr. Stuart O'Neil, General Counsel  
Mr. Chad Martin, Vice President Clinic Operations  
Mr. John Heatherly, Vice President Operations/Support Services  
Mr. Reese Hurley, MSN-Adm., RN, Vice President/CNO  
Mr. Travis Potter, Vice President Business Development  
Mr. James Robertson, Vice President/CFO  
Mr. Tim Roberts, Robins & Morton  
Mr. Logan Burgess, Robins & Morton  
Steven Brancheau, DPM, Podiatric Surgery Residency Program Director  
Paul Brancheau, DPM, Podiatric Surgery Residency Program Asst. Director  
Eric Duffin, DPM, Third Year Podiatry Resident  
Hang Nguyen, DPM, First Year Podiatry Resident  
Alex Barney, DPM, First Year Podiatry Resident  
Mr. Jeffrey Constantino, Facilities Management Director  
Ms. Brandi Isham, Quality/Coordinated Care/Medical Staff Services Director  
Ms. Stacey Lane, Human Resources Director  
Ms. Jamie Morgan, Controller  
Ms. Mary Pattberg, Finance Projects Director

**Pre-Oath  
Statements**

Pre-Oath statement was administered to Mrs. Killgore.

**Administer  
Oath of  
Office**

The Oath of Office was administered to Mrs. Killgore.

**Medical Staff  
Report**

Dr. Deuell reported Dr. Faheid is on vacation in Egypt. Recruitment continues for Orthopedists and for Family Medicine to support our primary care clinics. Changes are coming with the night radiology service to another group to provide better coverage at night and the part-time OB Hospitalist and Vascular Surgery are doing very well. The hospital is recruiting for General Surgery and currently we have two locum tenens surgeons supporting Dr. Abbassi until a permanent placement is found. The Caddo Mills Clinic is doing well and looking forward to the new physician coming in to the Royse City Clinic.

**Approval of  
Minutes**

Mrs. Peek moved, seconded by Mr. Helton, to approve the May 24 2022, minutes as presented. The motion carried unanimously.

**Citizens to  
Be Heard**

There were no citizens to be heard on non-agenda items.

**Public  
Testimony**

There were no members of the public present to address the Board of Directors regarding any item on the agenda before or during the Board's consideration of said items.

**Unfinished  
Business**

There was no unfinished business.

**New  
Business  
Expansion**

Mr. Roberts reported this will be his last board meeting and introduced Logan Burgess the Superintendent that will be replacing him on this project. Mr. Roberts reported he will be here until the end of July and will be moving on to the next project in Hopkinsville, Kentucky. Mr. Burgess reported the addition is going nicely and they are currently working on the punch list. The PACU renovation is underway and work on the pre-op rooms has begun. Demolition is underway and they will continue working through areas to be renovated. The breakers are to be delivered July 26 and the panels August 3 for the new expansion. On behalf of the Board of Directors, Dr. Pierce reported it has been a pleasure working with Mr. Roberts as he has done a fine job for the hospital, represented his company very well and we look forward to working with him again.

**Consent  
Agenda**

Mr. Taylor moved, seconded by Mrs. Clack, to approve the following consent agenda items as presented and recommended:

To approve the recommendations for appointments, a Request to change staff category, a request for additional clinical privileges, reappointments, a reappointment with change in staff category, a reappointment with change in staff category and clinical privileges and resignations for the Hunt Regional Medical Center Medical Staff and the Allied Health Professional Staff upon recommendation of the Board Credentials Review Committee.

To approve \$45,285.67 for the purchase of five Juniper switches for Hunt Regional Medical Partner IS/Data Processing Department upon recommendation of the Facilities Planning Committee and the Finance/Budget Committee.

To approve \$162,422 for the purchase of a Stryker Open Spy Phy for the Hunt Regional Medical Center Surgical Services Department upon recommendation of the Facilities Planning Committee and the Finance/Budget Committee.

To approve \$246,164.21 for the purchase of a Stryker Laparoscopic Spy Phy for the Hunt Regional Medical Center Surgical Services Department upon recommendation of the Facilities Planning Committee and the Finance/Budget Committee.

To approve \$7,469.00 to construct a new metal building with HVAC on a newly poured concrete slab to house the Hunt Regional Medical Center Cancer Center Linac compressor upon recommendation of the Facilities Planning Committee and the Finance/Budget Committee.

To approve the following Hunt County resale properties upon recommendation of the Finance/Budget Committee and approval of all taxing entities:

48629, 48630 CR 3605, Quinlan, Texas \$2,646.00  
70364 ML King Drive, Commerce, Texas \$1,090.00  
48930, 49153 CR 3605 Quinlan, Texas \$5,928.00  
49107 CR3605 Quinlan, Texas \$1,614.00

To approve a temporary mileage increase of 14% for AMR upon recommendation of the Finance/Budget Committee.



To approve construction change order #56 CE 149, Post-Partum floor drains (RFI-126) unforeseen condition in the amount of \$36,852.00 upon recommendation of the Finance/Budget Committee.

#### **ACTION ITEMS**

- Podiatric Surgical Residency Program and Budget** Dr. Brancheau provided an overview of the Podiatric Surgical Residency Program and the 2022-2023 budget for consideration. The 2022 graduates from the program are Kyle Villaruz and Christine Joshua. Dr. Cruz is joining the Ambulatory Foot Center in Grants Pass, Oregon and Dr. Joshua will be going into private practice in Amarillo, Texas. The Podiatry Residency Team members are: Eric Duffin and Kathryn Zweck as third year residents; Christopher Smith and Joe Galvin as second year residents and Hang Nguyen and Alex Barney as first year residents. Dr. Brancheau reported 21 graduates have completed the program as they currently take two new residents each year. He noted it is possible there will be an addition of a third resident added in 2023 and a total of nine residents by 2026. September 2018 they passed recertification by the Council of Podiatric Medical Education and the next certification is due in 2023. He reviewed the Podiatry Resident case numbers for each year and reported from October 2021 through May 2022 the residents treated 493 patients in the Podiatry Residency Clinic. Hunt Regional Awards include: first place case presentation Bandera Resident competition \$1,500 by Drs. Smith and Galvan; Dr. Eric Duffin was awarded \$750 for the Humanitarian Award by the Texas Podiatric Medical Foundation and Dr. Zweck will be presenting Abstract on Fifth Metatarsal Osteotomies at the National Meeting APMA in Orlando next month. Following the presentation, review of the budget totaling \$627,974, and Dr. Pierce expressing appreciation of the program and commending Dr. Brancheau for his leadership, Mr. Taylor moved, seconded by Mrs. Peek, to approve the budget as presented. The motion carried unanimously.
- Over 65 Hospital District Property Tax Freeze** Mr. Robertson reviewed the annual expenses paid from the maintenance and operations (M&O) tax levy. Total M&O tax levy for 21-22 is \$14,767,761 and total support paid to various programs from the tax levy is \$22,786,835 making the total hospital support funded from operations at \$8,019,074.

Estimated M&O tax levy for 22-23 is \$15,765,428 and total estimated support paid to various programs from the tax levy is \$24,586,487 making the total hospital support funded from operations at \$8,821,058. There was discussion on the historical and projected uncompensated care and tax support noting the gap is increasing. It was noted the over 65 M&O levy estimates going from \$183,753 in FY 23 to \$249,994 in FY 27 assuming the value of property owned by citizens over the age of 65 remains flat. Following review and discussion on the impact, if any, the freeze would have on the debt service, Dr. Pierce tabled the item until additional information is obtained.

**Appointment  
Of Board of  
Director For  
Commissioner's  
Precinct 2**

Dr. Pierce reported the candidate considering the open position in Commissioner's Precinct 2 contacted him to let him know that because of his young children, he did not have the time needed to serve on the board. If anyone expresses interest in serving, to please let him know so all board members will have an opportunity to meet the candidate before making a final decision.

**Financial  
Statements**

Mr. Robertson presented the May 2022 financial statements and statistical data. Following discussion and an overview of contract labor and the Nurse Extern Program by Mr. Hurley, Mr. Taylor moved, seconded by Mrs. Killgore, to accept the May 2022 financial statements as presented, subject to audit. The motion carried unanimously.

**DISCUSSION ITEMS**

**Strategic  
Initiatives**

Strategic initiatives may be considered following the Executive Session.

**Chairman's  
Report**

Dr. Pierce reported last month he mentioned some of the board members meeting with medical staff and hospital staff from time to time and it has been brought to his attention by some of the board members that this may appear to undermine administration which was never his intent. He received recommendations on how to facilitate and will be working with Lee to select the best environment and time.

Upcoming meetings include: Joint Conference Committee on July 12 at 12:30 pm; Board Compliance Education on July 26 at 4:30 pm; and Board Orientation on August 2.



We are still working on meeting with community leadership and will include board members.

Board committee assignments are heavy for a few board members but assignments will be readjusted once a new board member is appointed.

**President/CEO  
Report**

Mr. Boles reported the following:

The bids for renovating the shell space for an Urgent Care Center at the Commerce Emergency Medical Center and for the Royse City Clinic were received and quite high. These areas are being reassessed with other companies to reduce costs.

Fifth and sixth floors are being designed. The fifth floor will need minimal changes to get up and running and will require minimal equipment needs once the Women's Center is up and running. Mr. Hurley is working with the architects on a design to make the beds on the sixth floor flexible to accommodate ICU overflow in our peak times.

The mileage reimbursement for the staff has been increased to the IRS rates and approved by Administration.

He and Travis Potter met with the City and they are wanting the hospital district to partner with them in some of their strategic initiatives and we will know more in the coming months.

A physician has expressed interest in working in the Wound Care Clinic with the departure of Dr. Tawfik. A Vascular Thoracic (non-cardiac) surgeon will be joining the Lam Vascular group, and an Orthopedic Surgeon will be visiting within the next two weeks.

**Quality  
Performance  
Report**

Ms. Isham presented a Hunt Memorial Hospital District Board Quality Report on the Accountability Care Organization (ACO), 1115 Waiver and Hospital Compare Data. The ACO is a group of health care providers such as a hospital and primary care practices that partner together to provide cost effective and high quality care. The ACO is rewarded for patients' outcomes and managing total costs, aligning financial and clinical interests.

The 2021 ACO achievement resulted in attribution with 2,179 lives with the quality threshold and special initiative threshold measures being met and the 2022 ACO metrics increased lives to 2,732 and the quality and special initiative threshold measures were reviewed. The ACO estimated payment for 2021 is \$186,000, \$429,378 for 2022 and \$735,274 for 2023. The 1115 Waiver is CMS supplemental funding to offset the Medicaid shortfall through the Uncompensated Care Pool and the Delivery System Reform Incentive Payment Pool (DSRIP). The Uncompensated Care Pool was extended through 2030 and the DSRIP was not extended and is being replaced by CHIRP/RAPPS. The final DSRIP report was completed in April and all 13 of 13 metrics were met and approved for DSRIP and final payment is expected July 20, 2022. She reported the DSRIP netted \$4.1 million per year and the UHRIP netted \$3.2 million per year with the total of the new program CHIRP/RAPPS netting \$3.8 million providing us with a shortfall of \$3.5 million. An overview of the DSRIP expenses with no additional revenue and expenses with revenue were reviewed and it was pointed out it is not certain about the future of the hospital funding the mid-level provider at Carevide to provide diabetic care at \$353,330. The Hospital Compare Data is our publicly reported data on the CMS website that assigns our Star rating. The Star Rating is comprised of five domains: mortality, safety of care, readmissions, timely and efficient care and patient experience. The data will be updated on their website in July CMS and data from January 2020 through June 2020 will be excluded due to the COVID pandemic. She compared the 2021 to 2022 data and noted the overall Star rating went from 3 to 2. Following the presentation and comments regarding the lower Star rating, the report was accepted.

**Customer  
Service  
Report**

Mr. Potter presented the patient experience scores for inpatients for the period Q12020 through Q2 2022 noting higher scores in June 2022. He reported the patient's call system is now tied directly to staff's Vocera badges on every inpatient unit and surveys from the Women's Center has gone from an 8% response to 24%. An overview of the patient experience scores for the Emergency Rooms for Greenville, Commerce, Quinlan, Outpatient Surgery, HROI-Greenville, HROI-Rockwall, Outpatient Imaging for HRMC, Quinlan and Commerce, Home Health and the Outpatient and Inpatient Rehabs was provided. He reported seven service lines have been added, with 1,725 new service line surveys in Q2, 3,158 total surveys in Q2 which

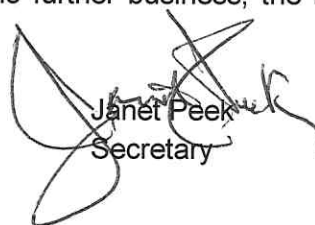
is a 104.67% increase over Q1 and 68.13% of survey questions scored above the 80<sup>th</sup> Percentile. He reported the complimentary hospital valet service is targeted to kick-off mid to late July. Following the presentation, the report was accepted.

**Executive  
Session**

An Executive Session was held under Texas Government Code §551.071 and §551.072. Following the Executive Session, there was no action taken.

**Adjournment**

There being no further business, the meeting adjourned at 7:53 p.m.

  
Janet Peek  
Secretary

slt